

**Southern African Defence and
Security Management Network**



SADSEM

The Southern African Defence and Security Management (SADSEM) Network offers common programmes at tertiary education institutions aimed at contributing to the democratic management of defence and security in Southern Africa, and strengthening peace and co-operative security in the region.

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Graduate School of Public & Development Management
University of the Witwatersrand
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PO Box 601, Wits 2050, South Africa

Tel (27 11) 717 3506 or 3519

Fax: (27 11) 717 3695

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SADSEM

The SADSEM Network plays an important role in promoting peace and security in Southern Africa through its capacity-building work with governments on democratic control and management of the defence forces and other security organs, regional security co-operation and multinational co-operation in conflict management and peace missions. It has also made an important contribution to building sustainable local research and policy capacity for peace and security and has promoted the involvement of civil society in these issues.

The project achieves this through:

- Carefully targeted training programmes, which have involved more than 2 000 senior officials, military officers and civil society leaders in all 14 countries of the Southern African Development Community (SADC)
- Research and policy development programmes
- Internships, mentoring and support for higher-degree studies
- Building a network of eight tertiary institutions which deliver the project on a co-operative basis in all SADC countries.

The network is managed by the Centre for Defence and Security Management at the Graduate School of Public and Development Management, University of the Witwatersrand, Johannesburg. A steering committee representative of all participating institutions meets quarterly and an advisory board of representatives from all SADC governments meets annually.

The SADSEM Network's principal funder is Danida through the Royal Danish Embassy in Pretoria, South Africa. The government of the United Kingdom through DFID, the Norwegian government through NORAD, and the Friedrich Ebert Stiftung provided additional project funding in the period under review.

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SADSEM

1 Organisational development

1.1 Network

During the period of 1 April 2006 to 31 March 2007, SADSEM membership remained constant with nine partners located at the Centre for Strategic Studies (CSS), University of Botswana; the Defence and Security Management Project, UNESCO Chair, University of Kinshasa, DRC; the Centre for Security Studies (CSS), Mzuzu University, Malawi; the Defence and Security Management Project, Centre for African Studies, Eduardo Mondlane University, Mozambique; the Defence and Security Management Project, Department of Political and Administrative Studies, University of Namibia; the Centre for Foreign Relations (CFR), Tanzania; the Defence and Security Management Project, Department of History, University of Zambia and the Centre for Defence Studies (CDS), University of Zimbabwe. A delegation from the Centre for Strategic Studies of Angola (CEEAA) attended steering committee meetings as observers, with the aim of joining the network at the commencement of the next funding cycle in 2007. In turn, a small network delegation undertook a familiarisation visit to the CEEA in December 2006.

The network continued to be managed by its steering committee, composed of project managers at participating partners, as well as the network coordinator located at the Centre for Defence and Security Management (CDSM), University of the Witwatersrand, South Africa. The committee met in Zambia (followed by a curriculum finalisation workshop) in June 2006, and in Malawi in November 2006. The network's Advisory Board met in April 2007 and its activities therefore fall outside the scope of this report.

In May 2006 a mid-term review of the network was undertaken by the key funder, Danida. The review team was interested in the impact of SADSEM on regional defence and security issues, whether it has been able to enhance policy making capacities in the region and the overall management of the network. The findings and recommendations of the review team were circulated to the network and discussed at steering committee level. As reflected in this report, an implementation strategy was developed and effected on the basis of the following fourteen key recommendations:

- Curriculum diversification needed, with the overall coherence of the project in mind
- Identification of constraints regarding women participants
- Careful selection & targeting of qualified individuals for attendance on courses
- Involvement of policy makers and eminent individuals as resource persons

- Enhancement of quality control arrangements
- Provision of computer skills on certificate courses
- Development of Terms of Reference for the Steering Committee
- Involvement of other donors in decision making
- Closer monitoring of project expenditure
- Tracer study to be undertaken during next project phase
- Twinning arrangement with DIIS to be strengthened
- Further project phase to be developed
- Further attention to the diversification of funding & the inclusion of new donors in the preparation process
- Identification of a relevant indicator system.

The CDSM at Wits University continued to co-ordinate the network. Its administrative staff focused primarily on the requirements relating to the functional and efficient operation of the project, and its academic staff paid particular attention to the recommendations of the review team relating to quality control and diversification of curricula of training courses, diversification of funding, and finalising a new (2007-09) Danida project proposal. They also pursued teaching on network courses, limited lecturing at Wits University, and research and policy analysis. In early 2007 a new DFID-funded programme on Security Sector Governance was launched and Lt-Gen (Rtd) Louis Fisher was appointed as programme manager.

1.2 Centre for Defence and Security Management (CDSM), University of the Witwatersrand, South Africa

The CDSM adapted to the growing demands of the community of network partners. Prof Gavin Cawthra maintained the Chair and Directorship of the centre, continued to coordinate the network, and managed the parliamentary oversight programme. Brig-Gen Paulino Macaringue (programme manager: Defence and Security Management), Prof Anthoni van Nieuwkerk (programme manager: Multinational Peace Missions) and Lt-Gen (Rtd) Louis Fisher (programme manager: Security Sector Governance) continued with the main tasks of the centre, including teaching, training, research, conferences, convening of executive and certificate courses and programme and project management. Training and facilitation were also undertaken by sessional lecturers Mr Tsepe Motumi (South African Ministry of Defence), Maj-Gen Solly Mollo (South African National Defence Force) and Ms Sandy Africa (Ministry of Intelligence). Centre staff assisted the Lesotho Ministry of Defence and National Security in the hosting of a workshop on transnational organised crime and terrorism in Maseru, and

responded to a request by the Malawi Ministry of Defence to participate in a workshop on the country's draft defence policy.

Administrative support was provided by Ms Shirley Magano (centre manager) and Ms Martha Robinson (projects coordinator). In addition to the management of project finances, attention was given to network support services, the hosting of interns, translation of key documents into French and Portuguese, and support to the centre's academic staff, including preparing a senior executive course for the South African Department of Defence on defence and security management (delivered in two blocks). The growing range of activities associated with the network required a review of the administrative division of labour, which was undertaken and from which flowed the design of an implementation strategy for the next period.

The staff further maintained the marketing functions of the network, including the production of a newsletter and brochures and the maintenance and upgrading of the website. The resource centre based at the CDSM, which specialises in defence and security-related study and reference materials, was also maintained, with approximately 1000 publications and over a hundred journal titles.

The centre staff spent considerable time developing and finalising a masters qualification in the field of security (see item 2.4.2 below).

1.3 Centre for Strategic Studies (CSS), University of Botswana, Gaborone

The University of Botswana-based Centre for Strategic Studies, directed by Prof Mpho Molomo and assisted by researcher Mr Gabriel Malebang and a small administrative staff complement, continued to deliver SADSEM programmes and projects. It ran three executive courses (in civil-military relations, parliamentary oversight of defence and security, and managing multinational peace missions). In addition, CSS participated in various in-country research and policy advisory initiatives which enabled it to maintain a prominent national profile.

1.4 Defence and Security Management Project, UNESCO Chair, University of Kinshasa, DRC

SADSEM activities continued to be managed by Prof Assindie Mungala and a complement of academic and administrative staff at the Centre for Strategic Studies, Peace, Defence and Security, attached to the UNESCO Chair at the University of Kinshasa. Its staff ran an executive course on civil-military

relations, sent three senior officers to the annual SADSEM certificate course in Johannesburg, supervised the completion of three SADSEM-sponsored Masters' dissertations, shared training curricula with Ministry of Defence of the Republic of Congo, and generally participated in a range of national defence and security-related training and research activities.

1.5 Centre for Security Studies (CSS), Mzuzu University, Malawi

The Centre for Security Studies at Mzuzu University in Malawi had to recover from the sudden demise of its previous director, Prof Dan Chimwenje. Under the guidance of Mr Bill Mvalo (Vice Chancellor's Office) and Mr Joel Luhanga the Centre undertook consultations with the Malawi Defence Force regarding curriculum development, developed a memorandum of understanding with the Malawi Ministry of Defence for the implementation of security studies at Mzuzu University, participated in the annual SADSEM certificate course in Johannesburg, and undertook a familiarisation visit to the universities of Zimbabwe and Zambia. It also explored potential sources of donor support in Europe.

1.6 Defence and Security Management Project, Centre for African Studies, Eduardo Mondlane University, Mozambique

The Defence and Security Management Project at Eduardo Mondlane University continued to be directed by Prof Joao Paulo Coelho and a small administrative team. The project hosted an executive course in defence and security management at the Samora Machel Military Academy, Nampula, a workshop on Indian Ocean Regional Security at Ilha de Mozambique, maintained cordial relations with the Mozambique Ministry of Defence, and participated in SADSEM-related research on public safety.

1.7 Defence and Security Management Project, Department of Political and Administrative Studies, University of Namibia

The Defence and Security Management Project at the University of Namibia continued to be led by Prof Andre du Pisani and Lt-Col Fred Siluzungila. The project hosted two executive courses (preparing for peace missions and managing multinational peace missions) in Katima Mulilo and Okahandja respectively, worked with the Cape Town-based Centre for Conflict Resolution in hosting three policy advisory workshops

relating to Namibia's chairing of the SADC Organ on Politics, Defence and Security Co-operation, and Prof du Pisani participated in various research projects. He also published widely on themes relating to defence and security.

1.8 Centre for Foreign Relations (CFR), Tanzania

The SADSEM project was managed by the Director of the CFR, Prof Abillah Omari, with the assistance of Ms Lucy Shule. They hosted executive courses on peace missions, and on civil-military relations in Zanzibar, sent a delegation of six prospective PhD students on a study visit to the CDSM in Johannesburg, and participated in a range of seminars and workshops relating to security and leadership training. The CFR made good progress in transforming the centre into a University College of Foreign Affairs.

1.9 School of Humanities and Social Sciences, University of Zambia, Lusaka

Prof Bizeck Phiri directed the SADSEM project at the University of Zambia. Two executive courses were hosted, on defence and security management, and Prof Phiri participated in a SADSEM research project on defence and security in Southern Africa.

1.10 Centre for Defence Studies (CDS), University of Zimbabwe, Zimbabwe

The CDS was managed by Lt Col Bassie Bangidza and Mr Frederick Sadomba. The centre hosted three executive courses: managing peace missions, defence and security management, and security sector governance. Members of the CDS attended a seminar on National Security in Israel, and participated in a SADSEM-related research project. The network coordinator visited the senior management of the University of Zimbabwe in order to elaborate on the role of CDS in the activities of the SADSEM network.

2 Programmes

2.1 Defence and Security Management

2.1.1 General

Historically, the programme on defence and security management, including civil-military relations, encompassed the SADSEM Network's core business. Despite growth in various new areas, it remained a popular theme with the network's various clients in the Southern African region. With the exception of one, the SADSEM Network partners all delivered executive courses on defence and security management, and civil-military relations, involving from Southern Africa. The programme benefited from a thorough and consultative curriculum development and upgrading process. On request from the Ministries of Defence from Malawi and Lesotho, CDSM staff participated in policy advice and analysis. Most SADSEM Network partners undertook similar policy advisory activities on a national basis, including the Centre for Defence and Security Management (CDSM), which responded to a request from the South African Department of Defence for delivering a senior executive course in defence and security management.

2.2 Executive course in Defence and Security Management

2.2.1 Executive course in Defence and Security Management, Lusaka, Zambia, 26–30 March 2007

Organisation: School of Humanities and Social Sciences, University of Zambia.

Venue: Cresta Golfview Hotel.

Attendance: 47 participants drawn from the Office of the President, Immigration, Prisons, Army and Parliament.

Content: Civil-military relations, defence economics and budgeting, parliamentary oversight in defence and security, International security and peace keeping.

Lecturing: Ministry of Defence, National Assembly and the University of Zambia.

Evaluation: Almost all participants were satisfied with the content and the lecturing standards.

2.2.2 Senior Executive course in Defence and Security Management, Magaliesburg, South Africa, 29 January–2 February 2007

Organisation: Centre for Defence and Security Management and the Department of Defence, South Africa.

Venue: Mount Grace Country Lodge.

Attendance: 30 participants from the Department of Defence, South Africa.

Content: International and regional security, issues in public policy, issues in governance (civil-military relations), issues in resource management, strategic management and leadership, and challenges in human resources management.

Lecturing: CDSM, Wits Business School, Defence Academy in UK.

Evaluation: Almost all participants were positive that the course met their expectation of enhancing their understanding of key issues involved in defence and security policy leadership. The participants wanted a follow-up course.

2.2.3 Executive course in Defence and Security Management, Zimbabwe, Harare, 21–25 August 2006

Organisation: Centre for Defence Studies, University of Zimbabwe.

Venue: University Teaching and Learning Centre, University of Zimbabwe.

Attendance: 46 participants drawn from the Defence Force, Prison and President's Office and Civil-Society.

Content: Civil-military relations, global and regional security and defence budgeting.

Lecturing: President's office, Zimbabwe Defence Force and University of Zimbabwe.

Evaluation: Almost all of the participants were entirely satisfied with the organisation of the course. Participants expressed concerns on the gender imbalance issue and the duration of course.

2.2.4 Executive course in Defence and Security Management, Mozambique, Maputo, 16–20 October 2006

Organisation: Defence Management Programme and the MOD, Mozambique.

Venue: Samora Machel Military Academy, Nampula.

Attendance: 19 participants drawn from the Samora Machel Academy, Nacala Air Base, Military School and Special Forces Training Centre.

Content: Human security, Political transitions and implications for the security sector, defence budgeting, democratic governance and oversight of the police and regional and international security.

Lecturing: Wits University: CDSM. Eduardo Mondlane University and the Ministry of Defence.

Evaluation: The course was universally rated positive.

2.2.5 Executive course in Defence and Security Management, Lusaka, Zambia, 03–07 April 2006

Organisation: School of Humanities and Social Sciences, University of Zambia.

Venue: Cresta Golfview Hotel.

Attendance: 30 participants drawn from the Office of the President, Prisons, Army and Parliament.

Content: Civil-military relations, defence economics and budgeting, parliamentary oversight in defence and security, International security and peace keeping.

Lecturing: Ministry of Defence, National Assembly and the University of Zambia.

Evaluation: Almost all participants were satisfied with the content and the lecturing standards.

2.3 Executive course in Civil–military Relations

2.3.1 Executive course in Civil-Military Relations, Tanzania, Zanzibar, 19–23 March 2007.

Organisation: Centre for Foreign Relations, Dar Es Salaam.

Venue: Mazsons hotel, Zanzibar.

Attendance: 30 participants drawn from Tanzania People's Defence Force, Ministry of Foreign Affairs, and International Co-operation and Civil-Society.

Content: Civil-military relations, comparative defence ministries, democratic governance and civil-military relations and defence economics.

Lecturing: Wits University: CDSM and Centre for Foreign Relations.

Evaluation: Almost all participants were satisfied with the content and the standard of lecturing.

2.3.2 Executive course in Civil-Military Relations, Kinshasa, DRC, 18–22 September 2006

Organisation: University of Kinshasa, DRC.

Venue: Uganda Catholic Centre, Kinshasa.

Attendance: 35 participants drawn from the Police Force, Defence Force and Civil-Society.

Content: The charter of the UN, MONUC and the management of defence, the global security, approaches to defence policy and key issues.

Lecturing: University of Kinshasa, MONUC and EUFOR.

Evaluation: The content and standard of lecturing were of high standards. The course was universally rated positive.

2.3.3 Executive course in Civil-Military Relations, Botswana, Gaborone, 03–07 April 2006.

Organisation: Centre for Strategic Studies, University of Botswana.

Venue: Centre for Continuing Education, Gaborone.

Attendance: 41 participants drawn from Botswana's Defence Force, President's office, Police and Civil-Society.

Content: Civil-military relations, comparative defence ministries, democratic governance and civil-military relations and defence economics, tender board procedures and case study on corruption and ghost soldiers in Uganda.

Lecturing: Office of the President, DCEC, University of Botswana, And Wits University: CDSM and Centre for Foreign Relations.

Evaluation: Almost all participants were satisfied with the content and the standard of lecturing.

2.4 Parliamentary Oversight of Defence

2.4.1 General

This programme was developed in response to requests from various SADSEM Network stakeholders, including Danita. For various reasons the envisaged collaborative relationship

with the SADC Parliamentary Forum, based in Windhoek, was delayed, resulting in the network deciding to offer this programme on a national basis. The CSS at the University of Botswana was the first partner to deliver an executive course under this programme, followed by Malawi and South Africa.

2.4.2 Executive course in parliamentary oversight of defence and security

2.4.2.1 Executive course in Parliamentary Oversight of Defence and Security, Botswana, Gaborone, 6–8 June 2006

Organisation: Centre for Strategic Studies, University of Botswana.

Venue: Grand Palm Hotel, Gaborone.

Attendance: 26 participants drawn from the Defence Force, Foreign Affairs, Intelligence and Civil-Society.

Content: Parliamentary oversight and the legal framework, parliament and the SADC, AU, UN security structure, civil-military relations and parliamentary of oversight, the role of parliament in defence and security policy, parliament and accounting for public money.

Lecturing: Botswana Defence Force, Parliament and the National Assembly of Zambia.

Evaluation: All participants found the course to be very beneficial and relevant to their work structure.

2.5 Managing Multinational Peace Missions

2.5.1 General

This programme received sustained interest from the SADSEM Network's clients, with four partners delivering five executive courses under this programme. In addition, in 2006 the CDSM together with the South African National Defence College (SANDC) hosted a symposium on international peacekeeping, attended by participants from the SADSEM certificate course and the SANDC's Executive National Security Programme.

2. 6 Executive course in managing multinational peace missions

2.6.1 Executive course in Managing Multinational Peace Missions, Gaborone, Botswana, 13–17 November 2006

Organisation: Centre for Strategic Studies, University of Botswana.

Venue: Sun Hotel.

Attendance: 35 participants drawn from the Defence Force, Police and the National Assembly.

Content: Conceptual framework of managing multinational peace-missions, legal framework of managing multinational peace missions, the role of civilian police in multinational peace missions, case study- the Burundi processes, the role of the UN and AU in managing multinational peace missions.

Lecturing: Botswana Police Service, ACCORD and the Red Cross Society.

Evaluation: The programme and standard of lecturing were universally rated positive.

2.6.2 Executive course in Managing Multinational Peace Missions, Windhoek, Namibia, 18–22 September 2006

Organisation: Department of Political and Administrative Studies, University of Namibia and the Ministry of Defence.

Venue: Rock Lodge, Okahandja.

Attendance: 26 participants drawn from the Defence Force, Foreign Affairs, Intelligence and Safety and Security.

Content: Introduction to multinational peace missions, the UN system and peace mission, legal framework (UN, AU and SADC), managing issues and national preparations, constructing a regional peace mission

Lecturing: University of Namibia and the Ministry of Defence.

Evaluation: Most of the participants were entirely satisfied that the course met their expectations and standard of lecturing. Participants recommended that there should be more of syndicate work and case studies in future courses.

2.6.3 Executive course in Managing Multinational Peace Missions, Zimbabwe, Harare, 8–12 May 2006

Organisation: Centre for Defence Studies, University of Zimbabwe

Venue: University Teaching and Learning Centre, University of Zimbabwe

Attendance: 25 participants drawn from the Defence Force, Police and President's Office.

Content: Theoretical aspects of the United Nations peace keeping missions, managing multinational peace missions, peace building conflict transformation and leadership development and international humanitarian law.

Lecturing: University of Zimbabwe, RPTC and UNDP

Evaluation: Almost all of the participants were entirely satisfied with the organisation of the course. A few participants expressed dissatisfaction with some of the modules presented during the course.

2.6.4 Executive course in Preparing for Managing Multinational Peace Missions, Windhoek, Namibia, 24–28 April 2006

Organisation: Department of Political and Administrative Studies, University of Namibia and the Ministry of Defence.

Venue: Zambezi Lodge, Katima Mulilo.

Attendance: 26 participants drawn from the Defence Force, Foreign Affairs, Intelligence and Civil-Society.

Content: Introduction to multinational peace missions, the UN system and peace mission, legal framework (UN, AU and SADC), managing issues and national preparations, constructing a regional peace mission

Lecturing: University of Namibia and the Ministry of Defence.

Evaluation: The course was universally rated positive. Some participants felt that the course was too short and covered a few case studies.

2.7 Security Sector Governance

2.7.1 General

This programme was developed at the request of the SADSEM Network's Advisory Board. It was run with support from the British Department for International Development (DFID),

which agreed to fund a security sector governance project from April 2006. The project included the appointment of a senior lecturer based at CDSM (taken up by Lt-General (Rtd) Louis Fisher), extensive curriculum development planning and the delivery of two executive courses, support for the development of MM degrees at partner institutions, and collaboration with Cranfield University and the Global Facilitation Network for Security Sector Governance. In the meantime, in September 2006, the CDS at the University of Zimbabwe delivered a course in security sector governance.

2.7.2 Executive course in security sector governance

2.7.2.1 Executive course in Security Sector Governance, Harare, Zimbabwe, 25–29 September 2006

Organisation: Centre for Defence Studies, University of Zimbabwe

Venue: University Teaching and Learning Centre, University of Zimbabwe

Attendance: 35 participants drawn from the Defence Force, Police and President's Office.

Content: Concepts of security and the security sector, democratic governance and oversight of the security sector, Issues in security governance, regional security and human rights.

Lecturing: University of Zimbabwe, Wits University: CDSM, MOD and Defence Force

Evaluation: Almost all participants were satisfied with the content and the standard of lecturing.

2.8 Master of Management in the field of Security

With the establishment of the programme on security sector governance, and following a consultative process within the network as well as with international institutions, the SADSEM Network engaged the services of curriculum experts based at Wits University and after detailed development work which was finalised at a curriculum workshop in Lusaka in June 2006, CDSM registered a post-graduate Diploma and Master of Management in the field of Security. From 2008, the post-graduate Diploma in security (PDM-S) and Master of Management in the field of Security (MM-S) will be delivered by the Graduate School of Public and Development Management at Wits University. The SADSEM programme in Namibia also engaged in a thorough curriculum development process, resulting in the establishment of the University of Namibia's Masters in Strategic and Security Studies.

2.9 Certificate Course

The 2006 certificate course in defence and security management, a post-graduate academic qualification, was attended by 45 participants from twelve SADC countries. Ten participants were female, and the group reflected a mix of security sector officers and personnel (defence, police and intelligence) and administrators and academics (project officers and academics from three SADSEM partners participated). Module facilitators were drawn from the CDSM, Wits University, a non-governmental organisation and the wider SADSEM Network. Practitioners in the field contributed to the modules. Modules included academic skills training, regional and international security, public policy, civil-military relations, ministries of defence, management of defence resources and strategic management and leadership. The programme included participation in a symposium on peace missions, jointly organised by the CDSM and the South African National Defence College (see item 4.4). Participants evaluated the programme and generally described it as very successful. Facilitators were also highly rated.

3 Projects

3.1 Formative Process Research for Integration in Southern Africa (FOPRISA)

The first of three phases of a research project under the auspices of FOPRISA were completed. The theme of this phase was the 'promotion of regional co-ordination and co-operation on security and defence matters' and involved SADSEM-based researchers from Mozambique, Namibia, South Africa, Tanzania and Zambia. The following papers were prepared and delivered by the team:

- Key challenges for SADC security cooperation
- Organisational dimensions of security cooperation in SADC
- Military dimensions of security cooperation in SADC
- Justice dimensions of security cooperation in SADC
- Public safety dimensions of security cooperation in SADC.

A second phase of the research project, focusing on collective security and mutual defence, was initiated, involving SADSEM-based researchers from South Africa, Tanzania and Zimbabwe.

3.2 Indian Ocean

A research project on African Indian Ocean security was developed. The project focused on how the island and littoral states relate to SADC and its security concerns. A workshop was organised by SADSEM's Mozambique partner at whom a project funding proposal was finalised. Partial funding for this initiative was secured from the Friedrich Ebert Foundation (Mozambique). SADSEM's Tanzanian and Mozambican partners were tasked with implementing the project.

4 Institutional collaboration

4.1 Danish Institute for International Studies (DIIS)

SADSEM has a twinning arrangement with DIIS, providing for co-operation on research, seminars, publications and studies. While research co-operation continued on a variety of issues, the main activity during the year under review was the provision of support to the SADSEM PhD programme by DIIS. A 13-strong team of PhD students and supervisors from SADSEM visited DIIS in Copenhagen in August 2006, where a programme of lectures and seminars was held, covering issues such as methodology, security concepts and international security issues. The team included a number of senior government officials from the SADC region who are working on PhDs related to key security challenges in the region.

4.2 African Security Sector Network (ASSN)

SADSEM continued to participate in the ASSN project with Gen Macaringue acting as the vice-chair and Prof Cawthra as

the Southern African co-ordinator. During the period under review, SADSEM participated in two ASSN steering committee meetings held in Kampala and Accra. The first meeting served to launch the East African Security Sector Network and was followed by a workshop on Security Sector Restructuring challenges in East Africa. The Accra meeting was also followed by a workshop on ASSN draft constitution debates and curriculum development for a regional institute for security studies.

4.3 South African National Defence College (SANDC)

The CDSM maintained an informal cooperation arrangement with the South African National Defence College, whereby its academic staff regularly lectured and facilitated on the SANDC's Executive National Security Programme. In addition, the two institutions brought their respective course participants together to participate in a jointly-organised symposium (see item 2.3.1). The Director of CDSM also served on the Advisory Board of the SANDC.

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5 Internships and scholarships

The SADSEM network continued to encourage the exchange of personnel and researchers. It offered internships and awarded academic scholarships to a range of applicants associated with the nine partners in the network.

5.1 Internships

CDSM hosted the following interns from SADSEM Network.

Mr John Kimario (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

Ms Lucy Shule (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

Mr Ally Masabo (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

Ms Maria Manda (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

Ms Maria Kanigi (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

Ms Simwana Kingoma (Centre for Foreign Relations, Tanzania, at CDSM, June 2006)

5.2 Scholarships Awarded

Mr Godfrey Haantobolo (National Parliament, Zambia, PhD, University of the Witwatersrand)

Henri-Marcellin Itindi Bolimo (Democratic Republic of the Congo, MA, University of Kinshasa)

Romain Kabongo Tchissens (Democratic Republic of the Congo, MA, University of Kinshasa)

Antoine Makiona Lubongo (Democratic Republic of the Congo, MA, University of Kinshasa)

Alfred Mukinayi Katua Mania (Democratic Republic of the Congo, MA, University of Kinshasa)

Anthony Bomboko Mwamba (Democratic Republic of the Congo, MA, University of Kinshasa)

Achille Gaby Liwawa Molili (Democratic Republic of the Congo, MA, University of Kinshasa)

Jean Philibert Mabaya Gizi Amine (Democratic Republic of the Congo, MA, University of Kinshasa)

Hilaire Kabuye Kabeya Tshilobo (Democratic Republic of the Congo, MA, University of Kinshasa)

Guilluame Mbwebe Mumeme (Democratic Republic of the Congo, PhD, University of Kinshasa)

Thomas M. Mubita (Zambia Ministry of Defence, MA, University of Zambia)

Gabriel Malebang (Centre for Strategic Studies, Botswana, Masters of Management in Public and Development Management, University of the Witwatersrand)

Lefoko Molebatsi (Botswana, Master of Public Administration, University of Botswana)

Bento Aurelio Baloi (Mozambique, PhD, University of the Witwatersrand)

6 Advisory Board

SADSEM continued to be assisted by an Advisory Board consisting of senior government officials from all SADC countries. The board was chaired by Mr Tsepe Motumi, Deputy Director-General in the South African Department of Defence, and was

regularly briefed about the activities of SADSEM. The board's annual meeting for this period took place after the end of the year in question, in April 2007.

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Centre for Defence and Security Management

Graduate School of Public & Development Management

University of the Witwatersrand

Prof Gavin Cawthra, chair and director

PO Box 601, WITS 2050, South Africa.

E-mail: cawthrag@pdm.wits.ac.za

Telephone: (2711) 717 3506 or 3519

Fax: (2711) 717 3695

Department of Political and Administrative Studies

University of Namibia

Prof Andre du Pisani, dean and project director

Private Bag 133301, Windhoek, Namibia

E-mail: adupisani@unam.na

Telephone: (26461) 206 3550

Fax: (26461) 206 3914

Centre for Strategic Studies

Mzuzu University

Private Bag 201, Luwanga, Mzuzu 2, Malawi

Email: dchimwenje@sdpn.org.mw

Tel +265 1 333 987

Fax: +265 1 333 692

Centre for Defence Studies

University of Zimbabwe

Lt. Col. Bassie Bangidza, director

PO Box MP 167, Mt Pleasant, Harare, Zimbabwe

E-mail: blbangidza@yahoo.com

Telephone: (263 4) 744 488

Fax: (263 4) 308 296

Centre for Foreign Relations

Dar Es Salaam

Prof Abillah Omari, director

PO Box 2824, Dar Es Salaam, Tanzania

E-mail: cdsm@intafric.com

Telephone: (25522) 285 1007/ 741 320 947

Fax: (25551) 285 1534

Centre for Strategic Studies

Department of Political and Administrative Studies

University of Botswana

Prof Mpho Molomo, head of department and project director

Private Bag 00705, Gaborone, Botswana

E-mail: molomomg@mopipi.ub.bw

Telephone: (267) 355 2731/2382

Fax: (267) 317 0706

Chaire Unesco

University of Kinshasa

Prof Assindie Mungala, director

B P 15030, Kinshasa 1, DRC

Email: chaireunescouinikin@yahoo.fr

Telephone: (243 1) 508 0704

Fax: (243 1) 398 411/(917 75) 416 2998

School of Humanities and Social Sciences

University of Zambia

Prof Bizeck Phiri, dean & project director

P O Box 32379, Lusaka, Zambia

Email: jube56@yahoo.com

Telephone: +260 97 804 459

Fax: +260 1 253 952

Centro de Estudos Africanos

Eduardo Mondlane University

Prof Joao-Paulo Coelho, project director

Centro de Estudos Africanos, Av Julius Nyerere ,

Campus Universitario, C P 1993

Maputo, Mozambique

E-mail: zumbo@tropical.co.mz

Telephone: (2581) 499 447

Fax: (2581) 499 447

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